

Programmes / Projects Update SBCD Joint Committee **July 2021**































Business Engagement

SBCD Portfolio Office

Activities Completed

- Coordinated monthly and extraordinary ESB meetings
 with Hollie & Chris Foxall
- Coordinating ESB visit to Swansea Arena with Hollie & Swansea CC
- Facilitated Campuses Test and Challenge meeting with ESB
- Completed E&I Framework to final draft and presented to PB
- Facilitated introductory meeting with Deb Bowen-Rees new IOD Regional Chair and Jon Burnes
- Initial meeting with Rhian Chilvers SERCO DWP Restart scheme
- meeting Swansea University re Hydrogen and electric Charging project
- Meeting Swansea University regional working research
- Attended Webinars: Milford Haven Energy Kingdom – arrangements and trading platforms Wrap Cymru - sustainable procurement UKA Live – spatial data Delta – NPPS WET – Automation in Transport

Activities Planned/Ongoing

- Follow on meetings between WG RMT and SBCD projects
- Assisting PDM/Haven EZ with procurement event
- Developing joint work programme SBCD & Wales Co-op
- Developing Social Value evaluation proposal for SBCD
- Working with Sell2Wales to develop SBCD project page
 on procurement platform
- Launch revised Sell2Wales project page
- Arrange procurement workshops with S2W & project teams
- Promote Wales Start-up Awards
- Add procurement page to SBCD Website
- Developing portfolio forward plan







Risks

Ongoing alignment of Regional Strategy development to development of E&I framework

Lack of coordinated approach to engagement and investment across portfolio

Issues



Yr Egin - June 2021

Project Partner Lead: UWTSD

Activities Completed

Creative Sector Demand Study formally completed

- Phase 1 analyse the size and strength of the creative workforce and business base in the Swansea City Bay Region
- Phase 2 Engagement and consultation with the sector to understand their needs

Formal report will be available from w/c 25/7/2021

Project reported to ESB. Several queries to be answered – Mainly around phase 2 demand

Phase 1 funding agreement now in place.



Activities Planned

Following completion of the Egin Phase 1 project and Joint Committee approval of the Full Business Case, the University is now proceeding with the next stages of the Integrated Assurance Action Plan in accordance with the agreed timetable to deliver Egin Phase 2

Preliminary outputs from the creative sector demand study are indicating a potential change to the business case. Pending confirmation of this, a change control notification is in draft with possible implications for a revised business case

University senior internal team has mobilised and will now work on development of Egin Phase 2.



Prifysgol Cymru Y Drindod Dewi Sant University of Wales Trinity Saint David

Risks

Effect of Covid-19 on the Welsh/UK/global economies and the creative sector, and the implications for future level and nature of demand for Yr Egin

Potential change to current business case due to outcomes of Creative Sector Demand study

Issues

Implications of the recently announced Welsh Government strategy to achieve much increased levels of permanent remote working post Covid-19 and to develop a network of local, community-based working hubs





Pembroke Dock Marine

Project Partner Lead: Pembroke Dock Marine Board

Wave Hub Port of Milford Haven

Activities Completed

Marine Licence granted under CML2057 (IP1)

First META deployment has been successfully completed PR link scheduled w/c 19.07.21 st (OP16, IP5A, IP5B)

META Selkie deployment was presented at the PriMare Conference. (OP11, OP16)

OREC Floating Wind Centre of Excellence presented at the R-UK arranged ministerial round table for FLOW.

CCAT's has released its consultation on Reviving Carriage Drive. The Amenity projet in the public area of the Dockyard..

19.07.21 MEW will release their updated state of the sector report.

WHDS hosted a G7 FLOW conference

SoS Wales and Dep SoS Wales attended webinar with MEW, Marine Energy Council: Building Back Better with Marine Renewables





Activities Planned

Ongoing management of PDI Listed Building Consents and Marine Licence Variations (IP1)

Launching MH:EK demonstrators (Riversimple RASA trial and Hydrogen heating system @LoveMW

Mid and SW regional team / HWEZ looking to put a PDM event on in September.

PDM being featured at Celtic Sea Cluster Launch (September) Cardiff.

OREC Exhibiting at KTN event (SLES)

Collaboration agreement workshops between partners are planned during July.





Tim James Project Manager

Risks

Capital cost increase against PDI project budget set in 2017. (IP1)

MEECE's extension still outstanding but WEFO approved by WEFO subject to SBCD funding (IP6b)

Universities are increasingly concerned over their share of MEECE's outputs as a result on only having 18 months left against the ERDF funding period to recruit. (IP6)

Issues

Ensuring appropriate level of project governance and reporting is established to maintain the projects value to the SBCD whilst ensuring the project remains delivery and impact focused.

Procurement for non WEFO funded phases is being reviewed.

Now SBCD funding is secured, each funding partner will need to reprofile their SBCD.

Swansea City & Waterfront Digital District

Project Partner Lead: City & County of Swansea

Activities Completed

Arena

Arena cladding and install of LEDs in progress. Arena internal finishers and M & E equipment install commenced.

Coastal Parkland hard and soft landscaping commenced.

71/72 Kingsway Contractor appointed.

Innovation Matrix

Planning permission for Innovation Matrix progressing.



Activities Planned

Arena

Complete install of external arena LED's. Practical completion in Autumn.. Agree terms and conclude the agreement with commercial tenants. Hotel difficulties in funding are impacting delivery timescales.

71/72 Kingsway

The Business case to be updated to reflect the 71-72 moving to FBC.

Construction to commence Q3

Further detailed letting/operator discussions continue for 71/72 The Kingsway

Innovation Matrix Pre application discussions on planning.





Huw Mowbray Project Manager

Risks

Effect of Covid-19 and Material shortage on construction, including programme slowdown and impact on costs

Effect of Covid-19 upon level and type of commercial demand for 71/72 Kingsway, Box Village and Innovation Precinct-

Hotel: difficulties in funding are impacting delivery timescales.

Issues

Delivery of outputs likely to be affected by Covid-19



Arena - cladding / LED's being installed

Pentre Awel

Project Partner Lead: Carmarthenshire County Council



Activities Completed

- Memorandum of Understanding prepared and issued to Financial Markets Two expression of interest received.
- · Tenders posted
 - Zone 1 contractor (closing date 20.07) . Significant emphasis on social value and community benefits.
 - Design of Zone 3 (posted 16.07)
- Tenders assessed
 - Zone 1 client side support services
 - VAT specialist advice to cover both construction and operation of Pentre Awel
- Reconfiguration of governance structure to best support the implementation phase of the project. All implementation groups in place with stakeholder lead.
- Initial workshops/meetings held.
- Communications and Engagement Group reconvened with stakeholder representation.
- Continued engagement within stakeholder governance structures.



Activities Planned

- Assessment of the tender for contractor Zone 1 and design Zone 3.
- Confirm optimal finance option for CCC from Institutional bids. Institutional investment not required for zone 1
- Confirm all space requirements as required for Zone 1 contractors.
- Heads of terms development in progress
- Recommence third sector engagement.
- Wider engagement and participation within the Authority Economic Development Strategy
- Widen links with Life Science Hub Wales planning.
- Development of Welsh Language Equality
 proposals



Risks

- Failure to maximise whole system benefits across all training providers on site due to individual confidentiality agreements. **Mitigation** Project Board approval gained for the establishment of an Education Skills and Training Implementation Group.
- Infrastructure public transport doesn't meet the needs of end users. Mitigation Scoping work underway including community based provision.





Dr Sharon Burford Project Manager

Digital Infrastructure

Programme Partner Lead: Carmarthenshire County Council

Activities Completed

Detailed Programme financial budgets developed and ratified by Digital Board.

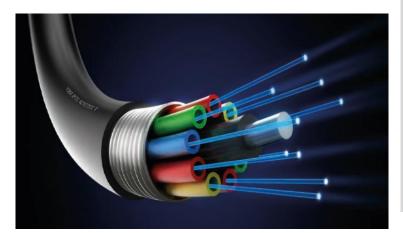
1 x Project Manager successfully appointment.

2 x Project Mangers recruitment ongoing.

Regional Digital Programme Funding agreements drafted.

External specialist advisor recruitment ongoing, currently out on Sell2Wales.

Regional 5G workshops arranged for July.



Activities Planned

Project Manager resource appointments.

Specialist advisors resource appointment.

Regional Digital funding agreements agreed by Digital Board.

Regional 5G workshops to inform investment.

Detailed scoping of specific individual Projects within the Digital Programme.

Further develop procurement and state aid strategy.





Risks

Ongoing policy alignment of Regional Digital Infrastructure strategy and Welsh Government (PSBA).

A lack of Telecoms suppliers with the necessary appetite and / or ability to deploy, particularly rurally.

Visibility of commercial investment plans across the Region.

Issues

Lack of human resource allocated to the Programme.

Insufficient financial resources allocated to address all the regions Digital Infrastructure aspirations.





Homes as Power Stations

Project Partner Lead: Neath Port Talbot Council

Activities Completed

Business Case Ministerial approval imminent

On-going engagement with Industry Wales

On-going research into supply chain development



Activities Planned

To commence project delivery and engagement with WG

HAPS Project Board to meet September 2021

Third party funding agreements to be agreed

HAPS regional funds criteria and allocation to be developed

Brand development activity

Project manager to be recruited







Risks

Need to recruit suitably qualified and experienced Project Manager to enter delivery phase.

Issues

Ensure alignment to other energy efficiency in housing programmes. This is in progress with on-going engagement.



Supporting Innovation & Low Carbon Growth

Project Partner Lead: Neath Port Talbot Council

Activities Completed

Business case submitted the POMO for submission to UK and Welsh government

Ministerial visit to SILCG projects on 8th July 2021 with Minister David TC Davies

SILCG Programme Board met 17th June

SWITCH – design team meetings ongoing with draft designs expected shortly.

Installation of the air quality monitoring sensors

On-going engagement with industry, academia and government



Activities Planned

Technical Advisory Group to be formalised

SILCG Programme Board to next meet in September

Dialogue with Skills & Talent project re: skills for the green economy

Advanced Manufacturing Production Facility – premarket engagement event planning

Marketing of Technology Centre

Launch of property development fund once approval is received.

Meeting with SWIC

Business case approval





Lisa Willis Project Manager

Risks

Delay in approval of City Deal Business Case impact on already secured European Regional Development Fund match funding – regular dialogue with WEFO

Issues

To ensure SILCG specialist facilities meet the needs and demands of the decarbonisation agenda – on-going consultation with government, industry and academia



Life Science & Well-being Campuses

Project Partner Lead: Swansea University

Activities Completed

Collaborative research and innovation activities continues

Continuing to obtain letters of support to evidence partner commitment to support outline business case

Engaged with Ministerial session scheduled for the 16th June.

Address Business Case feedback in Q1 2021 for formal submission in Q2.

Presented update on latest business case to ESB on the 21st June.

Interviewed for dedicated project manager on 9th June.



Activities Planned

Define comms and engagement material and progress structured private sector engagement activities/plan

Rebranding exercise with Waters – feedback provided on initial concept awaiting further iteration.

Confirm and finalise commercial arrangements between City & Council and the Health Board.

Define skills development.

PAR review scheduled for the 30th July.

Identify available key partners/industry to participate in WG Gateway Review interviews scheduled between $11^{th} - 13^{th}$ August.

Compile response to feedback received from ESB.

Schedule introductory meetings once new project manager is in post.





Risks

Impact of current pandemic and economic downturn on securing co-investment from the private sector

Impact on timescales as a result of the pandemic, impact on private sector and competing priorities particularly in health

Impact on delivery due to lack of resource.

Issues

Communication of the project's evolution



Keith Lloyd Project Lead

Skills and Talent

Project Partner Lead: Carmarthenshire County Council

Activities Completed

Business Case completed and presented to the four Local Authorities - Approval gained

Business Case endorsed by SBCD Programme (Portfolio) Board

Presentation to David R T Davies MP Parliamentary Under Secretary of State for Wales, who was fully supportive of the programme.

Gateway Zero review complete and a Green Delivery confidence assessment given to the programme.



Activities Planned

Presentation to the Joint Committee Scrutiny on the 20^{th} July.

Presentation of the Business Case to Joint Committee on the 29th July.

Submission of the Business Case to UKG / WG for Ministerial approval

Ongoing consultation with stakeholders.

Organise the first meeting of the Skills Solution Group.



Risks

Cyngor Sir Gâr

Carmarthenshire County Council

> Delay in implementing the Skills and Talent programme could impact on the delivery of the skills required by the approved projects

Issues

Impact of Covid-19 on the training landscape and the changing needs of businesses as a result of the pandemic





Jane Lewis Programme Manager